

Headcount Questions:

1. What is your current headcount?
 - a. Total headcount: 600 as of 1/12/2026
 - b. Of the total, how many are Funded headcount: 600 (593 GF, 7 Cannabis)
 - c. Of the funded, how many Actual headcount: 505
 - d. Open/vacancies headcount: 95
 - i. Are these opens part-time or full-time resources? Full-time

*These numbers should tie (example):

- a. Total headcount: 100
- b. Funded headcount: 90
- c. Actual headcount: 80
- d. Open headcount: 10
 - Full-time = 8
 - Part-time = 2

(Funded) 90 – (Actual) 80 = (Open) 10

2. Is there is change in headcount (either up or down) for this budget ask?
 - a. If there is a positive change in headcount, please explain what the positions are and what is driving the need for the positions None
 - i. If these adds are legislatively driven, what piece of legislation is driving the increase? N/A
 - ii. If they are not legislatively driven, please indicate which program is increasing if there is one N/A
 - b. If there is a reduction, please explain what is driving the reduction None
 - i. Are the positions being transferred to another area? N/A
3. Does this budget ask include the open/vacant positions above? Yes
 - a. If yes, how are they budgeted into your plan? (Please explain for all opens – if you have ten opens then explain for all ten)
 - i. Are these full time or part positions? Full-time
 - ii. What is the anticipated start date of your vacancies? Staggered throughout the year.

*Please detail by number, for example: There are 10 open positions – 8 are full-time and 2 are part-time. We have built them into the budget as follows. 8 full-time positions are expected to be filled on 07/01 and 2 part-time positions are expected to be filled on 01/01

4. How many opens/vacancies did you have at the prior year end on 06/30/2025? 82
 - a. How many vacancies did you start the prior year with (07/01/2024)? 59
 - b. How many people left throughout the year either via leaving, retiring, or transferring? 30
 - c. How many new hires did you have in the same time period (07/01/24-06/30/25)? 7

*For example-- all of these numbers should tie. Started 2023 with 20 vacancies, 2 left for retirement, hired 12. This should tie to your opens above – $20+2-12=10$

5. What is the average salary of your open positions? **\$80,770**

Lapse Questions: *(please provide the numbers and not a link to the comptroller's report)

1. Were there any lapsing accounts on 06/30/2025? **Yes**
 - a. If yes, what were the accounts? **PS and OE**
 - b. If yes, what was the lapse balance? **PS = \$2,315.30**
OE = \$1,000,531.55
 - c. If yes, what drove the lapse? **The lapse was mainly due to \$650,000 budgeted for the tax incidence and tax gap studies (the latter done in-house by RAF) and \$300,000 allocated to DAS for FAST costs that were ultimately unused.**
2. Please provide the starting Personnel Services budget number and the ending Personnel Services number. Please do not include any dollars that may have been moved via the FAC process. Just total non adjusted budgeted PS line item and total ending PS line item.
Starting PS = \$52,359,249.00
Ending PS = \$2,315.30
3. Where there any dollars for new programs/legislation that did not kick off? **No**
 - a. If so what were the programs/legislation? **N/A**
 - b. What prevented implementation of the program? **N/A**
4. If there is a lapsing balance, do you anticipate it carrying forward? **No**
 - a. If yes, how do you propose to use that lapse? **N/A**
 - b. Will it be for one-time expenses? **N/A**
 - i. If so, what are those one-time expenses? **N/A**
 - c. If ongoing expense is that expense built into this budget in FY 26? **N/A**

ARPA Questions:

1. Are there still ARPA funds included in this budget? **No**
 - a. If yes, when will the funding be fully utilized **N/A**

Audit Questions:

1. Have you reviewed your agencies latest audit finding? **Yes**
2. Have you implemented the recommendations with no fiscal impact? **The department has not had any fiscal impacts due to audit findings.**
 - a. If so, please provide explanation of what you have changed to meet audit expectations.
N/A

3. If your agency has a recommendation with a fiscal impact, do you know what that annualized impact is? N/A

General Questions:

1. Is there anything you would change about this budget? No, I support the budget as proposed by Governor Lamont.
2. Is there anything you would add to this budget? No, I support the budget as proposed by Governor Lamont.
3. Is there anything you would remove from this budget? No, I support the budget as proposed by Governor Lamont.
4. Is there any legislation that was passed you feel you are not adequately prepared to implement?
No
 - a. If so, what would we need to change to make it implementable? N/A